

31 July 2020		ITEM: 10
Thurrock Health and Wellbeing Board		
Creation of Thurrock Integrated Care Partnership – a sub-group of the Health and Wellbeing Board		
Wards and communities affected: All	Key Decision: Yes	
Report of: Roger Harris Corporate Director, Adult's Housing and Health and Mark Tebbs Interim Deputy Accountable Officer Thurrock CCG.		
Accountable Head of Service: Roger Harris, Corporate Director Adult's, Housing and Health Directorate		
Accountable Director: Roger Harris, Corporate Director for Adult's Housing and Health Directorate		
This report is Public		

Executive Summary

This paper gives a brief overview of the existing joint working arrangements between partners from health and care across Thurrock, and outlines some proposed changes. It set out partners' conclusions that a single senior forum – the Thurrock Health and Care Partnership - should be established, as a sub-group of the Health and Wellbeing Board, to lead and co-ordinate all relevant partnership working across Thurrock.

The Health and Wellbeing Board scheduled for March was cancelled due to the COVID-19 outbreak. As described in earlier papers considered by members at today's meeting, in response to COVID-19, decisions on services to be stopped, scaled back and indeed created have been taken at pace. To facilitate and support the action that has been taken governance structures have been established.

Since May the TICP has been meeting on a weekly basis to consider system wide action taken to respond to COVID, consider challenges and emerging priorities and understand reset and recovery issues.

1. Recommendation(s)

- 1.1 The Health and Wellbeing Board is asked to:
- Endorse the Thurrock Integrated Care Partnership Board as a sub-group of the Board
 - Comment upon the draft Terms of Reference of the Thurrock Integrated Care Partnership (Appendix 1)
 - Agree that minutes of the Thurrock Integrated Care Partnership will be considered by Health and Wellbeing Board members as a standing agenda item. Minutes of recent meetings are provided at Annex B for member's consideration.

2. Introduction and Background

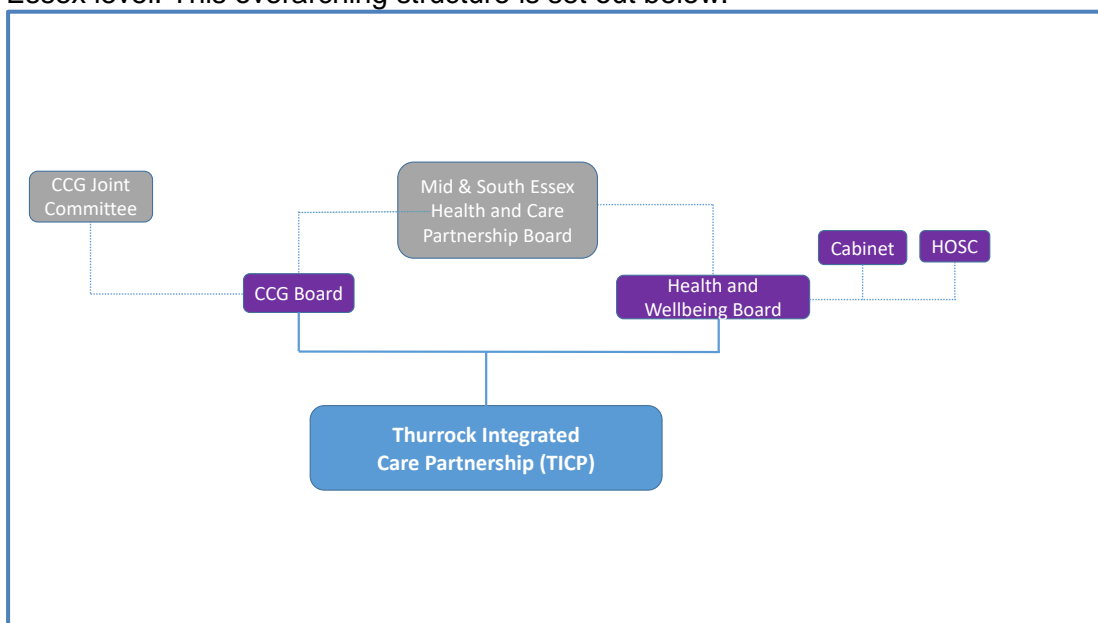
- 2.1 As Members of the Health and Wellbeing Board will be aware, health and care partners have a long and successful history of partnership working in Thurrock. This has been enabled by: the coterminous arrangements of key statutory bodies (e.g. the Council, Clinical Commissioning Group, Healthwatch and Thurrock CVS); the strength of local relationships; and shared principles and values.
- 2.2 Some of the achievements of the partnership to date include:
- Establishment of the pooled BCF pooled fund of over £40m.
 - Developing and rolling out a new model of care, rooted in a comprehensive case for change
 - The development of four Integrated Medical Centres
 - Integration of key local services, including establishing joint leadership posts
 - Alignment of all partners' planning around four localities.
 - Commissioning a Social prescribing service in Thurrock. Social Prescribing supports people with their health and well-being needs. It is available to patients aged 18+ who present to their GP with issues that have a non-clinical underlying cause. Patients may have a social Peed, on-going health condition, regularly attend the GP surgery or are at risk of unplanned admission.
 - Expansion of the Local Area Coordinators (LACs) scheme which helps vulnerable people find ways to make a better life. LACs do not provide a formal social care or health service. Instead they ask people "what would make a good life for you?", and help them find how best to lead that life in their local community.
- 2.3 The extent and nature of this partnership was codified in a comprehensive Memorandum of Understanding that was signed off by the Boards of all local partners, and by the Health and Wellbeing Board, in November 2019.
- 2.4 In late 2019, the principal health and care partnership forum (the Thurrock Integrated Care Alliance) conducted a review of how it operated. This was prompted by a range of factors, including:
- The emergence of proposals to merge the five CCGs in Mid and South Essex
 - The decision to appoint a single Accountable Officer and Executive Team to the five CCGs (as a precursor to potential merger)
 - The development of the Mid and South Essex STP, and its evolution into a Health and Care Partnership
 - The establishment of Primary Care Networks as key parts of the local NHS 'architecture'
 - The need to clarify and streamline partnership working in Thurrock (as existing arrangements had evolved over time)
- 2.5 Thurrock is part of a wider health and care system: Mid and South Essex Health and Care Partnership. This covers the 5 CCGs of Thurrock, Basildon / Brentwood, Southend, Mid-Essex and Castlepoint / Richford. This complex health and care partnership arrangement is developing into something called an Integrated Care System (ICS). ICS's will cover every part of the country and seek to ensure improved outcomes where services can be better developed at scale.
- 2.6 Partners agreed that in the light of the shifting landscape (especially in the NHS) there was a need to refocus partnership working locally. For some time we have

been working with our partners in the ICS to get the right balance between what is done at place – i.e. Thurrock and what is done at system i.e. Mid and South Essex. Good progress has been made on this and we are hoping that a further Memorandum of Understanding will be agreed soon that states these roles and responsibilities very clearly.

3. Key issues

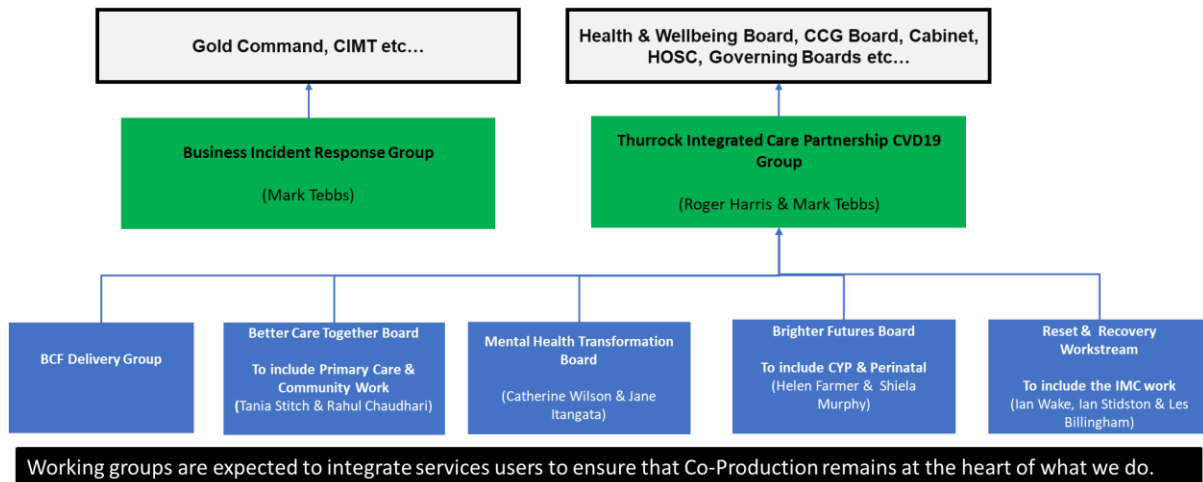
3.1 In response to the changes outline above, partners have agreed to establish a single all age partnership forum that brings together local leaders. This new group – the Thurrock Integrated Care Partnership – brings together planning for children, young people, adults and older people. It replaces a number of previous groups, including the Thurrock Integrated Care Alliance and the Integrated Commissioning Executive. The draft Terms of Reference for the new group are attached at Appendix 1, which reflects the overall focus of the Partnership and how they have been reviewed in light of COVID-19.

3.2 It is proposed that the TICP has a dual line of accountability: into Thurrock Health and Wellbeing Board and Thurrock CCG Board. Partners also recognise that there are important links into other fora, both within Thurrock Council and at Mid and South Essex level. This overarching structure is set out below:



3.3 As part of reviewing and further defining the Partnership's Terms of Reference to respond to COVID-19 partners have proposed the following structure:

COVID19 Crisis Response & Recovery Structure



3.4 The TICP brings together all local statutory and third/voluntary sector partners, with senior leaders from:

- Thurrock Council
- Thurrock CCG
- The four Primary Care Networks
- Thurrock Healthwatch
- Thurrock CVS
- Essex Partnership University Trust
- North East London Foundation Trust
- Basildon & Thurrock University Hospitals NHS Foundation Trust

3.5 The key functions of the Thurrock Integrated Care Partnership are to:

- Build on the HWB strategy by developing, setting and agreeing the partnership strategy/priorities and associated outcomes for health, care and wider communities across Thurrock
- Agree the key collaborative work programmes required to deliver the agreed strategy and outcomes
- Oversee the development and deployment of all relevant pooled funds, ensuring they are aligned with the Partnership's strategy
- Develop and oversee the deployment of the Better Care Fund, including developing the annual plan for ratification by the HWB
- Be the focal point for partnership discussions about health, care and related services that are principally controlled in Thurrock
- Be the forum through which Partners influence decision that are taken outside Thurrock (e.g. at Mid & South Essex Health and Care Partnership)
- Review the Partnership's success in delivering the agreed strategy, outcomes and work programmes, intervening as required to address any concerns
- Respond to changes in the operating environment, such as national policy or regulatory requirements
- Develop and agree common decision-making papers for Boards/Council, as required

- Act as champions for the Thurrock Partnership and its strategy, both within and outside organisations

3.6 The TICP is co-chaired by the Interim Deputy Accountable Officer of Thurrock CCG and the Corporate Director of Adults, Housing and Health, Thurrock Council. It is currently meeting on a weekly basis and has established a small number of groups that report into it, each of which leads on priority areas.

4. Reasons for Recommendations

4.1 The recommendations are being made as (a) it is proposed that the TICP has a formal reporting line into the Health and Wellbeing Board (in addition to the Board of Thurrock CCG) and (b) it will play a significant role in the delivery of the wider Health and Wellbeing Board strategy, which is being refreshed in 2020.

5. Consultation (including Overview and Scrutiny, if applicable)

5.1 Consultation has taken place with Health and Care system partners

6. Impact on corporate policies, priorities, performance and community impact

6.1 The TICP is being established as a sub-group to the Health and Wellbeing Board and as such will regularly report decisions made to the Board.

7. Implications

7.1 Financial

Implications verified by: **Mike Jones**
Strategic Lead – Corporate Finance

As a sub-group of the Health and Wellbeing Board the TICP will monitor and manage the day to day operation of the Better Care Fund.

7.2 Legal

Implications verified by:

There are no legal implications involved in setting up the TICP as a sub-group of the Health and Wellbeing Board

7.3 Diversity and Equality

Implications verified by: **Natalie Smith Strategic Lead Community Development and Equalities**

The TICP membership will provide consideration to equality and diversity matters when considering both strategic and operational matters

7.4 **Other implications** (where significant) – i.e. Staff, Health, Sustainability, Crime and Disorder)
Not applicable

8. **Background papers used in preparing the report** (including their location on the Council's website or identification whether any are exempt or protected by copyright):

- None

9. Appendices to the report

- Appendix 1 – Draft Terms of Reference of Thurrock Integrated Care Partnership

Report Authors:

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